



One Water Los Angeles
Partnership, Collaboration and Innovation Special Topic Group – Meeting #2
Thursday, May 5, 2016 1:30PM- 3:30PM
2714 Media Center Drive (Training Room A)

"This summary reflects the opinions of stakeholders and may not necessarily be those of the City of Los Angeles."

Meeting Summary

The purpose of this summary is to provide an overview of the discussion topics, including ideas, solutions and issues. It is not intended as a transcript or as minutes.

Meeting Attendees

Participants

Dr. Tom Williams	Citizens Coalition for a Safe Community
Nurit Katz	UCLA
Deborah Bloome	TreePeople
David Nahai	DNC
Guangyu Wang	Santa Monica Bay Restoration Comm.
Clint Granath	Forest Lawn
Anthea Raymond	LA County Beach Commission

Meeting Team

Facilitator	Miguel Luna	DakeLuna Consultants
Technical Lead	Glen Dake	DakeLuna Consultants
One Water LA Team	Eliza Jane Whitman	LASAN
One Water LA Team	Lenise Marrero	LASAN
One Water LA Team	Troy Ezeh	LASAN
One Water LA Team	Anthony Tew	LADWP
One Water LA Team	Bob Sun	LADWP
Note Taker	Tom West	Carollo Engineers

Welcome and Agenda Overview

Introduction of LASAN and LADWP staff, consultant staff, and lead team took place. Participants also introduced themselves to the group.

The agenda and objectives were presented to the group.

- Further develop ideas of partnerships and/or collaborations to move and pursue based on survey results.
- Prioritize ideas and recommendations for partnerships and/or collaborations.
- Identify barriers for partnerships.



- Determine the steps needed to implement ideas for partnerships.

Special Topic Group (STG) Introductory Discussion

A power point was presented which listed the expected way the feedback and information from the STG would be used in the One Water LA Plan. These are listed below:

- Consider recommendations, identify cross-cutting themes, quick victories, and most important features in the set of recommendations.
- Discussions with key City leaders and the Mayor's office
- Presentations at the City's Water Cabinet, led by the Mayor's office
- Incorporation of recommendations in the One Water LA 2040 Plan.

In order to provide recommendations for partnerships and/or collaborations, several group members needed clarification on what level of partnerships the One Water LA team is looking to achieve. The City reiterated that they wanted to hear from the stakeholders if they thought any modifications or changes should be made related to partnerships and collaboration activities and approaches. The City is not sure if stakeholders think that how the City is currently proceeding is sufficient or could be tweaked to be better. The One Water LA team wanted to make sure that it was up to the stakeholders to let the City know the who, what, when, where and how of partnerships and collaborations should be pursued and maintained.

The group resolved to handle the discussion in two parts:

- Improve the processes for partnerships
- Expand the universe of partners

Part 1: Improve the process for partnerships.

The group discussed how to improve the process of creating new and fostering existing partnerships.

- Develop a more streamlined process for projects where departments and agencies could take on O&M, if it fits within in their plans, for a partner-developed project.
- Develop a template to allow partnerships to be done more easily. The template will assist in creating a more streamlined process for non-agencies to partner with agencies for water-related projects.
- Improve the partnerships between agencies so that things are not decided serially (e.g. telescope decision making process for approving and implementing projects).
- It was mentioned that LASAN, LADWP and other City departments cannot be a testing ground for new innovations because it is often recommended that they be conservative and cautious since they are dealing with ratepayer's money. The City can partner with organizations (e.g. Incubators) to test new innovations.
- Consider having LA CleanTech Incubator and other incubators conduct the research and testing on new technology.



- Incubators would help companies develop their products to get the funding.
 - Example is the waterless urinal. This was a privately-funded effort that became an accepted standard.
- Spend time forming cooperative relationships with incubators.
- It was mentioned that for some organizations who are also incubators, it is much more cumbersome to get translation of ideas to agencies unlike the LA Cleantech Incubator who has streamlined agreements with LADWP.
- Follow the Orange County playbook regarding the process used for developing partnerships for wastewater recycling. The City should review the Orange County approach and determine how to modify for One Water LA.
- Have all interested parties/City departments preliminarily comment on a project in one meeting at the same time. Use the LA River Revitalization Corporation as a model. Reps from different City departments meet on a regular basis and hear about projects in the LA River. There is a committee that reviews the viability and function of the projects and that is how they are able to move forward in the approval process in an expedited manner. This is done now for the several permitting agencies in land use approvals processes.
- For One Water LA projects, this could be developed as a two-phase process where input is needed.
 - Phase 1 Project development phase - needs to be streamlined.
 - Phase 2 Project implementation phase - Building and Safety already has forms/processes in place, so there may be an opportunity to bring all interested parties/departments in one room.
- Create a centralized office to achieve coordination from all of the City departments. It would be a similar response to the LA Riots in order to speed re-investment and re-building. They originally brought representatives from different city departments into a single place, which allowed approvals to be done much faster.
- The group discussed the water cabinet, and would want to see something similar to focus on partnerships for water projects, especially if funding and cost sharing discussions are needed.

Part 2: Expanding the Universe of Partners

The group discussed potential partners

- Labor
- Non-Governmental Organizations (NGOs)
- Incubators
- Business community
 - Recycled water: Customer builds pipeline then gets discount on water bill. Ex: project in Orange County with City of Cerritos. Private company provided the money up front to be reimbursed by grant.



- Groundwater recharge and SUSMP: Bank can be created to generate credits (banking for mitigations, like Nature Conservancy). What about a similar approach for water conservation?
- LADWP should expend even more effort to identify their large domestic water customers. This may identify a pattern of potential recycled water customers that they can take advantage of. LADWP responded that LADWP developed a Recycled Water Master Planning document in 2012 to identify “anchor” customers and potential purple pipe projects to reach these customers. LADWP is continuously evaluating the feasibility of potential purple pipe projects.
- Communicate more about what is currently going on because business is constantly changing.
- Financial community
 - Would like big returns, but cannot even get moderate returns
 - Structure is against them, water is cheap, debt is cheap.
 - Performance based contracting:
 - Certain stormwater capture projects
 - Less focus on big projects like San Fernando groundwater cleanup
 - Leak detection, repair and savings
- Academia
 - Develop an online portal that allows any entity to suggest a partnership relationship with another or look for opportunities for collaboration (e.g. match.dot.com for water related projects).
 - Research opportunities with university departments

There was further discussion regarding school districts and grants

- LAUSD
 - Received approximately \$27 million out of Prop. 39 for school-based improvements. The City should partner with school districts to capture stormwater since LAUSD is a huge land owner.
 - Organize a coalition to create more political support for various school districts statewide to implement stormwater capture projects, as education sector Stormwater Permit is being renewed shortly.
 - Identify opportunity to revisit a pilot program for one LAUSD school
- Grants
 - Difficult to identify all of the grants that are available, and rate them for usefulness if won, and application competitiveness. There should be a full time position created to track grants. The City should invest or get a grant in order to set up this database.
 - A portal could be developed to track grants the agencies and their partners are eligible for
 - Improve the amount of tree maintenance funding coming from State of California ARB for GHG reduction.



Ideas for partnerships and collaborations to address climate change

- Discussed tradeoffs of urban forestry where beneficial to absorb heat and greenhouse gasses, but also requires water.
- SB1294: encouraging the use of non-potable recycled water to irrigate trees
- Look for partnerships outside of the City (e.g. MC-4 housed at Loyola Marymount University). Have a conference to invite other Cities that share LA's climate profile to see what type of resilience measures they are taking. Other cities would include Santiago, Athens, Rome and others within the Mediterranean climate. Another MC-4 conference would hopefully be in 2017.
- LA Regional Collaborative – public agencies and universities building a framework for climate resilience.

For the next meeting, the group recommended that One Water LA:

- Send out complete list of ideas for partnerships received from group members and have group members vote and prioritize.

Meeting Wrap Up

- Document ideas (for partnerships) received from group members and create categories for where each idea would fit.
- Send list/table of ideas to group members.
- Work with group members to prioritize ideas for partnerships and collaborations.